North Carolina DEPARTMENT OF TRANSPORTATION



NCEEP Budget Update and NCDOT/NCEEP Operational Process Improvement

Richard Hancock, NCDOT PDEA Unit Head
Michael Ellison, Ecosystem Enhancement Program Director
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Budget Update and Business Process

- History of EEP
- Current NCDOT/NCEEP Operational Process

- Budget Update
- Operational Process Improvement Initiative



WHAT WE DO









Compensatory Mitigation for stream, wetland, riparian buffer and nutrient offsets supports
economic
development
COST CERTAINTY
REGULATORY
ACCEPTANCE

Leverages
mitigation
investments to
the benefit of
the state's
natural
resources

PARTNERS
Landowners
Contractors
Investors
Engineers
Cities &
Counties



UT to Jumping Run – Stream and Wetland Complex





- Since June 2003, NCEEP has supported NCDOT in meeting its mission statement by providing the required off-site compensatory mitigation
- NCDOT and NCDENR have a joint MOA that defines the business process we work under

 Since inception of EEP there have been no projects where the let date has been delayed due to the lack of mitigation





NCDOT / NCEEP MOA Operational Process

- NCDOT provides NCEEP a list of transportation projects and estimated impacts for each year based on a 7-year STIP Highway program
- NCEEP develops Operational Strategic Plan to meet NCDOT's mitigation needs
- NCEEP develops biennial budget and requests NC Board of Transportation approval
- NCDOT pays NCEEP based on quarterly invoices
 ACTUAL COST SYSTEM



Budget Update

- Normally present proposed biennial budget as approach end of State fiscal year
- Due to ongoing STIP development implementing STI prioritization process, not requesting budget approval for SFY 15-16
- Proposal to proceed with SFY 14-15 budgeted amount as approved by BOT last year





Cash Flow Projection

EEP Biennial Budget State Fiscal Years (SFY) 2013/14 and 2014/15 Summary

		MOA Year 11* (SFY 2013/14)							L	MOA Year 12* (SFY 2014/15)							
	L	Quarter #1	Qua	rter #2		Quarter #3		Quarter #4		Quarter #5		Quarter #6		Quarter #7	L	Quarter #8	
Line Item **		07/13 - 09/13	10/13	- 12/13		01/14 - 03/14		04/14 - 06/14		07/14 - 09/14		10/14 - 12/14		01/15 - 03/15	L	04/15 - 06/15	Total
Administration																	
Salaries	\$	908,991	\$ 908	,991	\$	908,991	\$	908,991	\$	908,991	\$	908,991	\$	908,991	\$	908,991	\$ 7,271,928
Operating	\$	83,275	\$ 83,	275	\$	83,275	\$	83,275	\$	83,275	\$	83,275	\$	83,275	\$	83,275	\$ 666,200
SPO and legal	\$	92,146	\$ 92,	146	\$	92,146	\$	92,146	\$	92,146	\$	92,146	\$	92,146	\$	92,146	\$ 737,168
Restoration	\$	8,585,840	\$ 10,519	,146	\$	6,799,012	\$	8,051,616	\$ 1	13,260,515	\$	9,116,496	\$	8,117,302	\$	3,593,870	\$ 68,043,796
Stewardship	\$	58,280	\$ 58,3	280	\$	58,280	\$	58,280	\$	65,617	\$	65,617	\$	65,617	\$	65,617	\$ 495,584
Planning Framework	\$	132,929	\$ 96,	500	\$	84,000	\$	96,000	\$	89,000	\$	50,000	\$	20,000	s	15,000	\$ 583,429

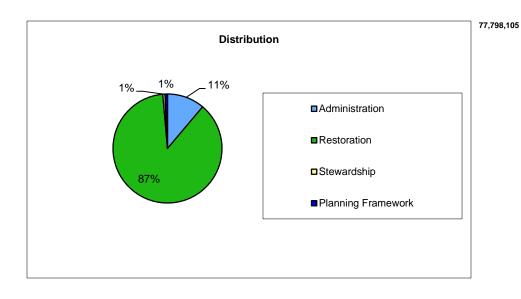
Total (by Quarter)	\$ 9,861,460	\$ 11,758,337	\$ 8,025,703	\$ 9,290,307	\$ 14,499,544	\$ 10,316,525	\$ 9,287,331	\$ 77,798,105

Total (Annual)

* Year of operation as EEP since 2003

** See individual linetabs for details

Biennial Total	\$ 77,798,105	
Planning Framework	\$ 583,429	
Stewardship	\$ 495,584	
Restoration	\$ 68,043,796	
Administration	\$ 8,675,296	
Summary		



Note: Biennial budget reflects operating requirements of Code of Federal Regulations as agreed with USACE, Wilmington District

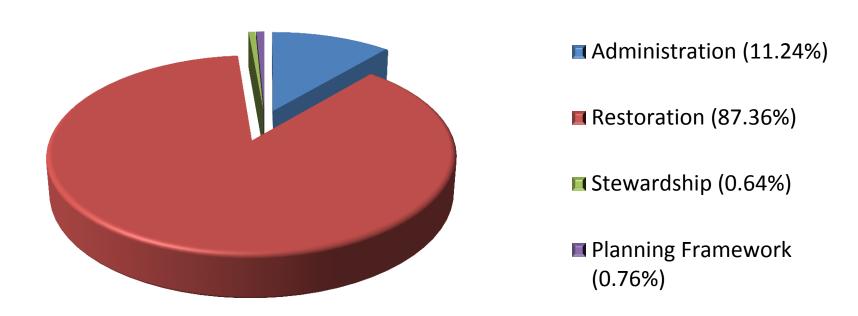




EEP Biennial Budget

State Fiscal Years 2013 / 14 and 2014 / 15 (Total proposed 2-year budget \$77,193,043)

Summary







Budget Update

 Propose to change SFY 14-15 budget line items as follows: Total: \$ 38.8 million

*New Project Starts (fee based program) - \$ 6 million
Administration - \$ 4 million
Ongoing Restoration Projects - \$ 24 million
Additional Payment for completed projects \$ 4 million
Planning and Stewardship - \$0.8 million



Process Improvements

In June 2013, NCDOT and NCEEP agreed to develop a new business model that would:

- Transition from a "pay as work is done" to a Fee Based Program
 - Mitigation fees will cover all facets of work from administration, watershed planning, mitigation planning, design, site acquisition, construction, remediation, monitoring, and long-term stewardship.
 - Payment of fees will relieve all NCDOT liability for the mitigation that is provided by NCEEP.





Fee Based Program Proposal

- Within program, NCDENR-EEP will provide NCDOT with an annual report of its work for NCDOT
- Audits will be conducted by third party on a biennial basis to address the fiscal and environmental/technical components of the program
- Annual report and audit will ensure program efficiency



Expected Outcomes

- Simplifies and streamlines NCDOT and NCEEP's coordination process
- NCDOT has more predictable mitigation costs
- Reduces number of NCDOT changes to mitigation orders
- Fee is all inclusive; NCDOT relieved of liability after the mitigation fee is paid
- NCDOT can provide more focus on improving accuracy of impact projections





Fee Based System Implementation

- Request approval to begin transition to lump sum fee based payment for mitigation orders in SFY 14-15 (\$6 million new starts)
- Relatively low mitigation order & is financially doable





For Future BOT Approval (in 6-9 months)

- Proposed specific details of fee structure
- Proposed operating agreement between NCDOT and NCDENR-EEP to reflect fee based payment system
- Additional requests for increased mitigation budget as STI prioritization results are obtained and reviewed